### **JEADERSHIP** FORU The Newsletter of the Association of Educational Leaders. Anne Arundel County

December 2012

# AEL continuing to move forward

hope your school year has been positive and you are having success with your \_goals and initiatives. This has certainly been a very busy and productive year for

AEL! I am pleased with the continued hard work and dedication of our Executive Board members

and you should be very pleased that they remain focused on "fair and equitable treatment" of all Unit II members.

There have been some changes to the Executive Board: Nelson Horine is now 2nd Vice President, Amy Hussey is the Chesapeake Cluster Rep, and Shauna Kauffman is the Broadneck Cluster Rep and chairperson of the Membership Committee. Each of them is also engaged in other roles and is working hard "behind the scenes" on behalf of AEL. We continue to need other members to be engaged in AEL activities and functions. Our next AEL Social is scheduled for December 20th, 5:00 pm at Hellas. As always, I will give an update of current issues and review opportunities for you to support the work of AEL. Enclosed in this newsletter, is a brief survey that I would like for everyone

to complete. In doing so, you will assist us with our efforts to increase our presence in the larger community and gain additional support for AEL causes as we enter into

### by Reginald Farrare **AEL President**

the next phase of negotiations with the Board. Hopefully, everyone has received notice and de-

tails of negotiated revisions to our current contract. I am very pleased that we were able to get the same benefits as our partner unions and additionally secure a financial enhancement for those Unit II members who may be retiring this year, which means that they will not be able to experience any future compensation benefits that might be included in future negotiations. It might not seem like very much, but this was a significant accomplishment!

Well, that's enough business for now! It is the time of the year when our focus begins to stray from work to family and holiday festivities. I hope you will purposefully take some time to share quality moments with your family and friends as we experience the end of another year. So, I personally wish each and everyone Happy Holidays and a prosperous New Year! 

### Upcoming **Events**

December 20 **AEL Meeting &** Social 5:00 pm Location: Hellas. Veterans' Hwy

January 17 **AEL Board Meeting** 5:00 pm Location: Old Mill Middle School South

February 21 AEL Board Meeting 5:00 pm Location: Old Mill Middle School South



AEL website www.aelaacps.org

## AEL Mission Statement

The Association of Educational Leaders exists to ensure all Unit II employees are fairly and equitably treated in the course of their employment.

We commit to accomplishing this mission on behalf of Unit II employees by ensuring:

- 1. Adherence to our Negotiated Agreement.
- 2. All Unit II employees are adequately and equitably compensated for their responsibilities and work load.
- 3. Personal and professional needs shall be respected.
- 4. Fair, consistent and equitable practices shall be adhered to when dealing with hiring, promotions, assignments and evaluations.
- 5. Fair, consistent, equitable practices in dealing with matter relating to discipline and conflict resolution.
- 6. Fair, consistent, equitable practices in resolving school and community conflicts.

## The stone or the jug?

n Nov. 12, 2012, Reggie Farrare and I, along with the other union leadership, were invited to and attended a breakfast meeting with the Superintendent and Andrew Pruski, the Board of Education President. I believed that the purpose of the meeting was to re-establish labor-management relationships, as all bargaining units were now "safely" under contract. Unfortunately, that was not the case.

Please understand that the tone of the meeting was cordial, and

by Richard Kovelant, Executive Director & General Counsel

the interchange professional and at times engaging, but the theme never changed.

According to the Superintendent, the Board and the County Council remain at odds and there is no hope for any meaningful reconciliation that would result in any pay enhancement for the employees. Well, so what else is new? We were briefed on the "maintenance of effort" debate and the politics involved with the same. Informative to a point, but really the bottom line is that there will be no new money available to provide any pay increases. As I just stated, "So what else is new?" Thinking back on the meeting and after contemplating this great BOE/County Council conflict that was discussed, it brought to mind a quote from the Broadway production of Don Quixote. When Don Quixote and his companion Sancho Panza, were discussing Sancho Panza's marital plight, Sancho Panza observed, "Whether the stone hits the jug or the



jug hits the stone, it won't be good for the jug". In this case, whether the County Council is right or the BOE is correct, it won't be good for the employees. Right now we are fighting the same windmills that Don Quixote fought, but we have to fight smarter.

What was even more troubling than the "cosmic struggle" between these two forces, Mr. Pruski advised us that the unions and their

membership could help win the day by convincing the public

that their mission was not to be seen as "taking" but rather as "giving". I am not entirely sure what he meant, but truly believe that this remark was at best patronizing, and at worse condescending. Indeed, it borders on the "blame the victim" excuse for inaction. Anyone who truly understands that the work effort expended by administrators extends well beyond a 40-hour work week would not have suggested that its administrative employees are perceived as "takers". The time away from family and personal needs is well known. Any attempt to have the workload reduced to a reasonable level has met with opposition during negotiation sessions and the Work Load and Compensation Committee is all but dormant.

During the last negotiation session, AEL advanced the idea that administrative supervision at certain extracurricular activities, particularly those involving sporting events where the public are invited spectators, should be compensated. This only made sense as all other school personnel attending these games are compensated for their attendance. We were told that this is not "giving", because it was part of the Unit II job description. This is a small example of this new attitude, but illustrative of my point.

As we approach negotiations on an open contract basis, perhaps there is merit in giving consideration to convincing the public as to the identity of the real "takers" and to what has really been taken away from the school system, by its bureaucracy and its waste. Mr. Pruski was quick to let us all know that the public sentiment for unions has diminished and the climate is less *continued on page 4* 

"Anyone who truly understands that the work effort expended by administrators extends well beyond a 40-hour work week would not have suggested that its administrative employees are perceived as 'takers"" "

# Take advantage of these Contract Terms now -- as they may become history in upcoming negotiations

The following terms and conditions were added to our current contract. The current contract, however is due to expire on June 30, 2013. Please take advantage as you see fit of these additional items as they may not reappear during our upcoming negotiations.

- 1. Unit II employees shall receive a 1.25% mid-year cost of living adjustment (COLA). Reduce work hours by providing two (2) floating non-chargeable annual leave days.
- 2. Increase the maximum number of annual leave days eligible currently from 60 to 65 days for redemption and pay out during the last year of service.
- 3. Increase the pay of a Unit II employee, upon announced retirement by on (1) step on the salary scale during their last year of service subject to the parameters and conditions listed below. The number of eligible employees will be selected from the following areas:
  - o 2 High School Principals
  - 4 Middle School Principals
  - o 6 Elementary Principals
  - o 4 Coordinators/Special Assistants
  - o 4 High School Assistant Principals
  - 8 Middle School Assistant Principals
  - o 6 Elementary School Assistant Principals

AEL will establish the selection criteria. Selected individuals shall submit an irrevocable retirement application no later than January 2, 2013, to take effect on June 30, 2013.

- 4. Keep unlimited sick leave days; however increase the payout for unused sick leave to \$75 per day.
- 5. Defer consideration of after school activity compensation for administrators to full book negotiations and/or assign further discussion of this issue to the workload/compensation committee.
- Defer consideration of Assistant Principal reassignments to 11- month positions to full book negotiations and/or assign further discussion of this issue to the workload/compensation committee.

Unit II employees shall receive a premium holiday on one (1) payday in December of 2012 whereby employees will not be charged a healthcare premium.

## Stone or jug...

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than favorable. Perhaps if the public is made aware that wages and benefits to BOE Unit II employees are not the cause of the perceived problem, we can collectively obtain a modicum of fair compensation.

The "what to do part" of all this has been discussed. First, it is critical that we learn the outside affiliations of our members with homeowner groups, civic associations, religious organizations and the like. Second, we need to go to these groups and articulate that if funding is static, the proper reallocation of these assets needs to include the employees. Third, we need the public to understand how the upper management does quite well and that the change in job titles and promotional practices for this employee group have all enhanced the welfare of some at the expense of many. Fourth, the public needs to be made aware that a strong educational delivery system is essential for the community and is every bit as important as police and fire protection. Finally, we need to lose the "fear factor". Coming forward with information, either personal or not, as to how you are impacted in your employment will enable us to bring the issue forward. Keep in mind, other jurisdictions have funded raises, improved working conditions and have better valued their employees, even in these hard economic times.

At the very least, if we are to be considered "takers", then let's take control of the situation. The political fallout between the BOE and the County government may be interesting to watch, but I am not certain either participant is concerned with the interests of Unit II employees. The last several years of negotiations and bickering proves my point. If we collectively come together now, there still may be hope for the jug.

AEL Membership Survey				
Name:	Phone:			
Home Address:	Alternate Email:			
Current Position:				
School/Office Location:	Current Supervisor:			
Unit II Member since:	Interested in AEL Membership			
Community Organization Affiliation				
Current organizations of which you or yo	our spouse or companion are a member:			
(homeowners or civic associations, frate	ernal or athletic organizations, etc.)			
	ld any elected or appointed office in any of the above listed organizations?			
Please provide name of the organization,	, address and phone number and any office you hold:			
Please complete and return this survey to	Reggie Farrare 4804 Mountain Rd., Pasadena, MD 21122 by Dec. 20, 2012			

### Strength in numbers and knowledge... your fellow AEL Members

ALFREDA ADAMS ANDREW ADAMS TRACEY AHERN SHARON ALASANDRO ANTHONY ALSTON LOUIS ANOFF MARLENE ARKIN **GWEN ATKINSON** MARY AUSTIN RUSSELL AUSTIN SUSAN BACHMANN **KAREN BAILEY** ROCHELLE BARRETT STEPHEN BARRY PATRICK BATHRAS MARY BATTEN MILDRED BEALL GEORGE BEAUMONT **GEORGE BELL** STUART BERLIN R. LYNN BIRUS WADE BLAIR REBECCA BLASINGAME-WHITE SANDRA BLONDELL **KIMBERLY BOX** SHIRLETTE BOYSAW TAMMY BRENDLE **DENNA BRITTON** MARK BROWN MELISSA BROWN KERRI BUCKLEY **KEVIN BUCKLEY** DEREK BURNS CAROLYN BURTON-PAGE **RICHARD CARLSON** ANTOINETTE CARR GEOFFREY CASEY STACI CASSARINO LORI CHEARNEY **RONALD CHESEK** MERLENE CLARKE AMY COHN BARBARA COLACICCO LAURA COOKE STACEY COOPER THOMAS CORDTS KARLA CROUSE SUSAN CUMMINGS **GINA DAVENPORT** JOLYN DAVIS PATRICIA DE WITT LOUISE DEJESU JOSEPH DENNIS PAUL DEROO THOMAS DILLARD CORTNEY DISALVO PAMELA DOLAN VIRGINIA DOLAN FRANK DRAZAN SHIRA DOWLING COLLEEN DUFFY CHARLES DUNLAP MICHAEL DUNN JASON DYKSTRA

LORI EARBY BERNARD EDWARDS MEGAN EDWARDS WILLIAM EGGERT PHILLIP ELLIOTT SUSAN ERRICHIELLO LYNNE EVANS JUNE EYET **REGINALD FARRARE** SHARON FERRALLI ROCCO FERRETTI AMY FIELD KATHRYN FIELDHOUSE KATHLEEN FITZGERALD THOMAS FITZGERALD ROTUNDA FLOYD-COOPER NANCY GALETSKY SUSAN GALLAGHER JANE GEORGE MELISSA GILROY WILLIAM GOODMAN MARY ELIZABETH GORMLEY STEVEN GORSKI AUTHORMAE GRAY JENNIFER GREEN TASHEKA GREEN (SELLMAN) NATALIE MARSTON **KIRK GREUBEL** DAVID GRIGSBY BARRY GRUBER MARGARET HAACKE JANICE HABERLEIN KEVIN HAMLIN SHARON HANSEN **COLLEEN HARRIS** JEFFERY HAYNIE WILLIAM HEISER NANCY HENKELMAN STACY HERBERT TROY HERMANN JENNIFER HERNANDEZ SHARON HERRING SHEILA HILL JEANMARIE HOFSTETTER ANGELA HOPKINS **NELSON HORINE** DENEEN HOUGHTON JO-ANN HOWARD COURTNEY HUFFBERGER AMY HUSSEY ATASHA JAMES CAROLE JANESKO CHARLES JANSKY CHESSIL JOHNSON TERESITA JOHNSTON JACQUELINE JONES KATHY JONES LINDA JONES MELISSA JONES KAREN KAKODA KELLIE KATZENBERGER DAVID KAUFFMAN SHAUNA KAUFFMAN PATRICIA KEFFER TAMARA KELLY

**TEMISHA KINARD KATHLEEN KING** EDMUND KLING LISA KOENNEL KATHRYN KUBIC MARY LAPPE MAURINE LARKIN NINA LATTIMORE ALISON LEE GAIL LEE WALTER LEE LISA LEITHOLF STACY LEVERY DONALD LILLEY WELTON LILLEY, JR. GEORGE LINDLEY JULIE LITTLE-MCVEARRY JENNIFER LOMBARDI **BRIAN LOVE** CHASTITY LUDD FRANCES MAGIERA KURT MAISEL SCOTT MANBECK KAREN MARKOVIC LYNNE MARKOWITZ LUCIA MARTIN C. MICHAEL MAY KAREN MAYNARD SEAN MCELHANEY ALEXIS McKAY **ERNESTINE McKNIGHT** TIMOTHY MERRITT THOMAS MILANS CHRISTOPHER MIRENZI JESSE MITCHELL SIDNEY MOLOFSKY DEBORAH MONTGOMERY JAMES MOORE SUSAN MOSAY SUSAN MYERS WILLIAM MYERS CLARK NESBITT JASON NIEDZEILSKI JOHN NOON JOHN NUNN DONNA O'SHEA JASON OTTE SUZANNE OWENS KATHLEEN PANAGOPULOS EDITH PICKEN SARA PICKENS PATRICIA PLITT VICKIE PLITT MARY POISSON MOLLY (LINDA) POOLE TRACY PRATER MARC PROCACCINI ELEANOR RASCOE **BRIAN RAVANBAKHSH** WALTER REAP CHARLES RENALDO LISA RICE GINGER ROBERTSON

JOSEPH ROSE TERESA SACCHETTI ALLAN SAMONISKY BEVERLY SAUNDERS DANIEL SCHAFFHAUSER KAREN SCHEEL REBECCA SCHOU BARBARA SCHWARTZ SARA SEKINGER DAVIDSEMBLY SUSAN SERGEANT ADAM SHEINHORN DEBORAH SHORT SCOTT SIMPSON WENDY SLAUGHTER ADAM SLIVKA ROCHELLE SLUTSKIN AMY SMITH DAVID SMITH STACEY M SMITH STACY L SMITH KRISTY SNYDER FARAH SPRINGER SHARON STRATTON DIANA STROHECKER ADRIENNE TAYLOR JANE TAYLOR ELENA THOMAS JEFFREY TILLAR JAMES TODD LINDA TOTH JANICE TOURRE **RICHARD TUBMAN** DONNA USEWICK MARY WAGNER ROBERT WAGNER KAREN WALKINSHAW-GARRIS VICKIE WARDELL DARYL WATSON BRETT WESCOTT NATASHA WHITE EUGENE WHITING J. LINDA WILLIAMS JASON WILLIAMS NURIA WILLIAMS VERONICA WILLIAMS **RENEKKI WILSON** CHRISTOPHER WOOLEYHAND AMY WORRALL CHRISTOPHER WUKITCH MARY YEAGER JOHN YORE THERESA ZABLONSKI SUZANNE ZUKAUSKAS VICTORIA ZWAINZ

Do you know a colleague not on this list? Invite him/her to join -- call Larry Lorton at 410-647-5847 for details.

"Strength in numbers"

### **The Association of Educational Leaders** P.O. Box 74 Severna Park, MD 21146

### AEL EXECUTIVE COMMITTEE/STAFF/CONTACTS: 2012-13 (Effective 11/1/12)

Reginald Farrare (2011-13)	President	(P—Chesapeake Bay M)		rfarrare@aacps.org		
Will Myers (2011-13)	1st VP	(P—South River HS)	<ul> <li>(c) 718-2441</li> <li>(o) 956-5600</li> <li>(h) 987-4883</li> </ul>	wtmyers@aacps.org		
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TBA (2011-13)	Director at Large					
Kurt Maisel (2011-12)	Director at Large			kmaisel@aacps.org		
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Walter Skip Lee	Central Office	(Coord. HPE)	(o) 222-4260	wlee@aacps.org		
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Open Representative Director positions in: Glen Burnie Cluster, Meade Cluster, North County Cluster, Northeast Cluster, Old						
Mill Cluster, Severna Park Cluster, Southern Cluster, South River Cluster, Special Schools and Centers						
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